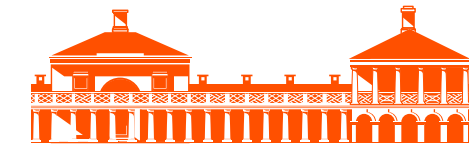


— BE —

INSPIRED

**2015 UNIVERSITY OF VIRGINIA GIVING SOCIETIES
ANNUAL REPORT**



THE LAWN SOCIETY



THE CORNERSTONE SOCIETY



THE ROTUNDA SOCIETY

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The University of Virginia is enterprising. Its people are driven to conquer challenges, advance knowledge, create change.

You believe in UVA. You are committed. You champion our ambitions.

Read about successes at the highest levels. About creative and intelligent minds at work. And about our University, endlessly pursuing better.

Be inspired.



BECOMING THE PERSON **YOU WANT TO BE**

UVA was Jalen Ross's proving ground. While here, he tested his decision making, took risks, and learned to stand on principle. He passed all these tests with flying colors, and he credits his time at UVA for making that happen.

Ross (Engineering '15) stood out even before he arrived at the University. Based on his stellar high school accomplishments, the Jefferson Scholars Foundation selected him the Terrence D. Daniels Family Scholar, endowed by the Terrence D. Daniels (College '66, Darden '70) family. The scholarship covered the entire cost of attendance for four years at UVA plus supplemental enrichment experiences.

A systems engineering major with minors in engineering business and politics, Ross had plenty of opportunities to practice problem solving. When elected Student Council president in 2014, he was ready for a challenge. Student Council, he said, "is all about problem solving. It's a critical engineering concept—engineers define problems and we fix them."

Ross is **no stranger to problems**. As a third-year, he served as a student representative on a task force examining a breach of students' Social Security numbers. And as a fourth-year, he was involved in several top-level crisis management issues and addressed the media when a controversial, now discredited, *Rolling Stone* article was released. His contributions were many and his schedule was booked solid.

Not that Ross didn't have time to enjoy life at UVA. He lived on the Lawn, participated on the Virginia Mock Trial and Solar Car teams, and served as a University Guide. His favorite experiences were seeing Secretary of State John Kerry at Old Cabell Hall, giving his own speech about Snapchat at convocation, and traveling to mock trial tournaments with his team.

Ross recently returned to Chicago, where he grew up. He took his experience and years of practice with him to the Boston Consulting Group's Chicago office, where he's now an associate.

What's next? "I want to get my feet on the ground in Chicago and then figure out how best to plug in and get involved in public service," said Ross. His ties to UVA will remain—he plans to stay involved with the **Jefferson Scholars Foundation**, helping with future Jefferson Scholar selections.

But there's a person in his life whom Ross really can't wait to be with. "I'm looking forward to spending time with my Grandma, who's 84, now that I'll be back in the same city. We're symphony buddies."

Jalen Ross (Engineering '15)

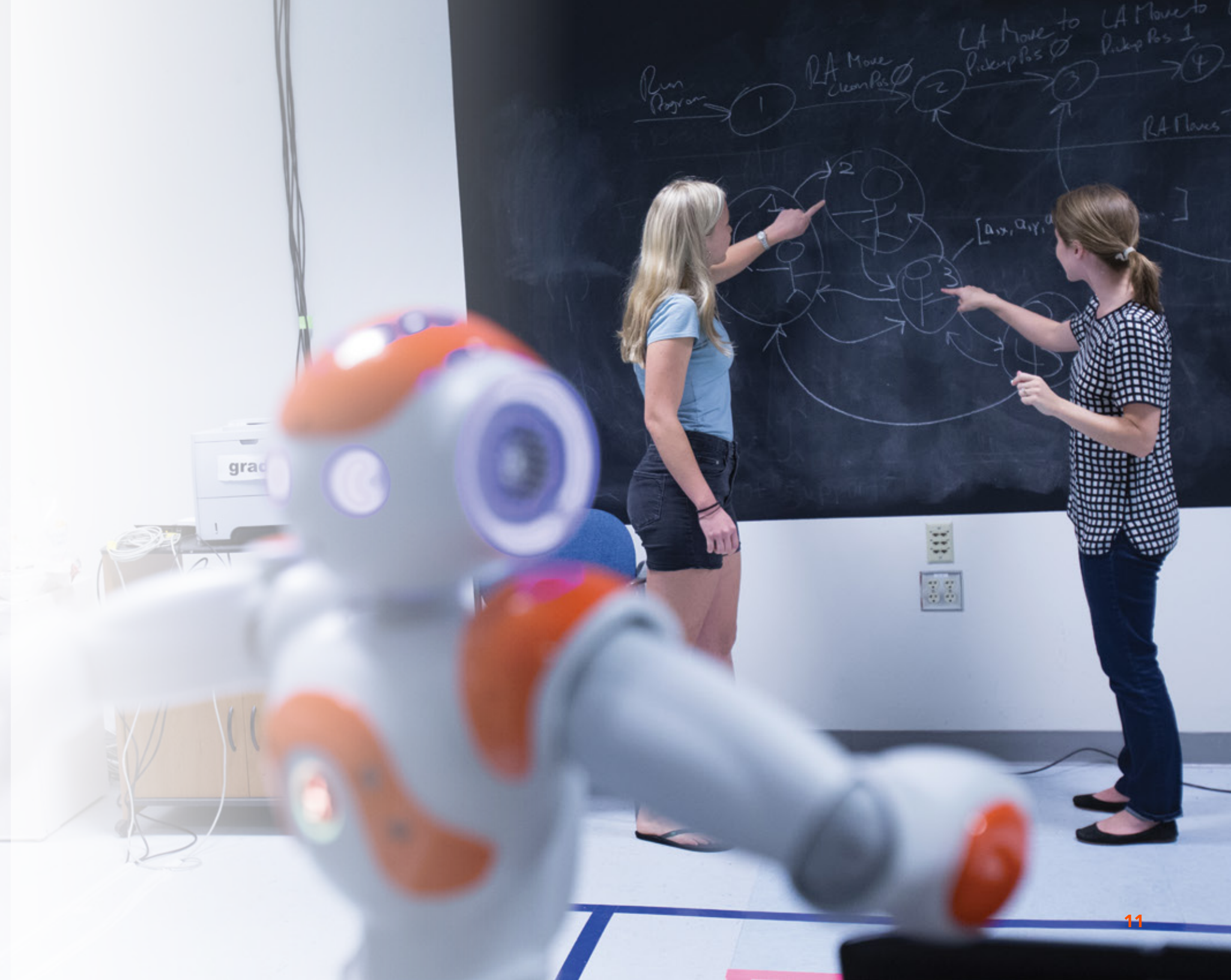


SEE-THROUGH LEARNING

Walk into Rice Hall and you'll immediately see what's what. From its window-lined hallways, you'll see students poring over textbooks in lounges, collaborating on projects in conference rooms, and testing next-generation computer chips in labs. The extensive use of glass inside and out makes all this activity immediately visible and creates a sense of a community focused on learning and creating. This information technology engineering building funded by Paul Rice (Engineering '75) and his wife, Gina, buzzes with energy.

Perhaps the space with the most activity is the **Lacy Design Studio**, furnished with support from Linwood A. "Chip" Lacy, Jr. (Engineering '67, Darden '69). This rapidly reconfigurable classroom and lab is equipped with 3D printers, an electronics workstation, and a variety of tools and materials—like foam and a die cutter for 2D prototyping—that students use to manufacture parts for their projects. It is used for first-year design seminars, design competitions, and even receptions. Student "super-users" have 24-hour access.

"All through the year, late into the night, you can look through the studio's transparent interior wall and see **students hard at work**, learning how to make things," said George Cahan, the School of Engineering and Applied Science's associate dean for undergraduate programs. "You can see what they are feeling—just how exciting engineering can be."



GLORY RESTORED



“This is the material Jefferson chose, and he chose well.”

—Teresa Sullivan, President of the University of Virginia

Last winter, the first newly carved Corinthian capital was installed on one of the Rotunda’s south-side portico columns. Observers held their breaths as a crane carefully lifted the 6,300-pound ornate capital to the top of a column almost 40 feet above.

Over the past year, master artisans of Pedrini Studio in Carrara, Italy, transformed blocks of marble into replicas of Thomas Jefferson’s original Carrara **marble capitals for the Rotunda**. The brilliant new capitals replace 118-year-old crumbling capitals that were part of the McKim, Mead & White revisioning of the Rotunda following the 1895 fire.

At the ceremony marking the installation of the south portico’s first new capital, President Teresa Sullivan celebrated the occasion and explained the need for longer-lasting Carrara marble, “This is the material Jefferson chose, and he chose well,” she said.

Indeed. Marble for the new capitals was hewn from the quarry that birthed the original—and more durable—capitals. The Carrara marble marks a return to Jefferson’s vision for the Rotunda,

featuring capitals with exquisite detail of classical foliage symbolizing long life and the flourishing of intellect.

Students are learning from the renovation process. Civil engineering major Grace Zammitti (Engineering ‘15) spent time shadowing facilities staff members. “A construction manager took me up on Phase I to the roof, which was one of the coolest experiences I have ever had, to stand on the roof of the Rotunda and look down on the Lawn. It totally changed my perspective of the Lawn.”

In 2014, alumni and friends met a \$1 million challenge grant from the Mary Morton Parsons Foundation to support the carving and installation of new capitals. Thanks to critical momentum gained from this important milestone, the Rotunda **restoration is on track** for completion for 2016 Final Exercises.

What’s next? Following reopening celebrations next spring, the Rotunda will be repositioned more fully into the center of academic life through increased classroom, study, and ceremonial use—becoming a more vibrant realization of Jefferson’s ideal educational setting.

“Our son is happy and gaining a valuable education and experience. A financial gift is a small way to thank the University of Virginia for providing that.”

—Heidi Fromke ('18 Parent)



SOAR

20 MILLION FILING CABINETS



“Data! Data! Data!” he cried impatiently. “I can’t make bricks without clay!”

—Sherlock Holmes, in *The Adventure of the Copper Beeches*

Think your e-mail inbox is too full? Try dealing with a petabyte of data—and making sense of it. A petabyte is equivalent to 20 million four-drawer filing cabinets filled with text. It takes a statistician with the right kind of expertise to handle this amount of data.

Research in all fields has been transformed radically in recent years by new abilities to access, organize, and learn from **massive data sets**. As scholars harness new power from data, the importance of statistics—also the focus of one of UVA’s youngest departments in the College of Arts & Sciences—has expanded exponentially. A firm quantitative foundation is now integral to both undergraduate and graduate education at the University.

Thanks to Frank (College ’85) and Nancy (Law ’93) Bynum of New York, UVA is capturing opportunities from this explosive growth in statistics and is on the leading edge of data-driven research. Their recent gift supports the chair of the Department of Statistics, which led to the hiring of Karen

Kafadar, Commonwealth Professor and chair of the department, in the fall of 2014.

A leader in her profession, Kafadar previously chaired and held a professorship in Indiana University’s statistics department. Her strengths lie in some of UVA’s key specialties, including statistical methodology for applications in physical, chemical, biological, and forensic sciences. UVA recently appointed her to direct its research role in the new Forensic Science Center of Excellence—a national collaborative effort to strengthen the scientific basis for forensic evidence used in the criminal justice system.

The Bynums’ gift also supported three other areas of the College, including seed grants for research through the **Quantitative Collaborative** (a five-year-old initiative connecting scholars who are engaged in research with social and political impact), annual funding for the Jewish Studies Program, and a family-named endowment for faculty excellence.

Karen Kafadar, Commonwealth Professor and Chair, Department of Statistics



GAINING THE EDGE **ON PAIN**

Severely sprain an ankle and you may never feel the same—and multiple sprains may lead to debilitating problems and ongoing issues. But there's new hope for ankle-sprain sufferers, thanks to emerging approaches to rehab.

Faculty at the Curry School of Education are working to provide relief from chronic ankle instability. They developed a treadmill add-on feature for use in rehabilitation that alters the gait of patients with this condition and moves them closer to full recovery.


A grant from the Dean's Research & Development Fund—supported by private gifts to the Curry School—helped Jay Hertel (Curry '94), the Joe H. Gieck Professor of Sports Medicine in the Department of Kinesiology; and PhD student Mark Feger design and develop a proof of concept for the **treadmill add-on**.

The team then studied the device's effectiveness. The add-on increases the activation of targeted leg muscles while patients are walking. It also alters how forces are distributed throughout the foot. Now Hertel's writing a larger grant proposal to leverage this pilot effort. Working with UVA's Licensing & Ventures Group, he is seeking a patent for the device.

"This device has the potential to improve functional capacity and **quality of life**, and decrease the risk of further injury in patients with chronic ankle instability," said Hertel.

The Joe H. Gieck Professorship in Sports Medicine was funded by friends, family, and former students of former head athletic trainer Joe H. Gieck (Curry '65, '75), and is the nation's first professorship in sports medicine. Endowed professorships attract distinguished faculty and provide them with resources to support pioneering innovations and research such as Jay Hertel's.

Jay Hertel, Joe H. Gieck Professor of Sports Medicine, Department of Kinesiology



IN SEARCH OF
**BOLD NEW
THERAPIES**

With or without espresso, all human beings have some tremor—slight, shaky movements of the hands. But tremor also can be the first symptom that people with Parkinson’s disease, or their family members, notice.

Today, some one to two million Americans suffer from Parkinson’s disease. There is still no cure, so medication and therapies are focusing on treating symptoms. At UVA, neurosurgeon Jeffrey Elias and neurologist Binit Shah are searching for answers together—who better to find an improved way to treat Parkinson’s?

The team’s research project aims to identify which neurotransmitters are responsible for the symptoms of **Parkinson’s disease** and other movement disorders. Once the neurotransmitters are identified, their goal is to design and develop highly selective therapies to optimize symptom relief while minimizing associated side effects.

Elias and Shah are in the preliminary stages of a two-phase clinical trial to test these drugs. Their work recently received a major boost when John Mitchell of Berryville, Virginia—whose late wife received her care at UVA Medical Center—made a two-part gift: \$1 million (through his will) to create a Parkinson’s disease clinical research endowment in memory of his wife, Dottie Mitchell; and \$250,000 for current use.

“Mr. Mitchell’s gift has completely advanced our research by years,” Elias said.

The outright gift funded the mechanics involved in taking a great laboratory concept to the bedside—where they expect patients to begin benefiting from the **new therapies within a year**. The Mitchell gift was specifically used to fund a research project that provides supporting evidence for the concept behind the trial. Additionally, a portion helped hire a consultant to assist with regulatory requirements for the trial.

The long-term impact of the research—and Mitchell’s gift—is huge. “This pilot study has the potential to position UVA as a pioneer in these therapies and help us offer leading-edge treatments for people with Parkinson’s disease and other movement disorders,” Shah said.

Binit B. Shah, MD, assistant professor of neurology; and W. Jeffrey Elias, MD, professor of neurological surgery and neurology and director of stereotactic and functional neurosurgery




LEGACY

“When my husband and I think about the meaning of our lives, the legacy of building the educational programs in the majestic and stimulating environment of the University of Virginia comes to the forefront.”

—Vesna Jevtovic-Todorovic (Darden '10)



Going SOCIAL



"Poverty is the absence of all human rights. The frustrations, hostility, and anger generated by abject poverty cannot sustain peace in any society."

These words come from Nobel Peace Prize winner Muhammad Yunus. Yunus is one of a growing number of social entrepreneurs—those who use business techniques to find **solutions to social problems**. He's considered the father of the microfinance revolution that's helped millions of people in rural communities access small business loans worldwide.

The University is tapping into the social entrepreneurship movement—and contributing to it—with help from the Jefferson Trust and the Frank Batten School of Leadership and Public Policy. Batten students and faculty are leading a pan-University endeavor, the Social Entrepreneurship Initiative, which offers a full range of coursework, programming, and activities open to all UVA students.

For example, hundreds of students and community members attended the first UVA-partnered **Tomtoberfest**, which seeded \$175,000 in funding to local startups. Events included live performances, information tables, local food, and social entrepreneurship panel discussions. More than twenty students from across the Grounds presented in the festival's pitch competitions. Student volunteers passed out "I'm Interested in Social Entrepreneurship! What Do I Do?" fliers as well as information on social entrepreneurship summer internships and research stipends for students—two other elements of the initiative funded by the Jefferson Trust.

Today, **social entrepreneurship@UVA** brings together the best of the University's public service mission, world-class professional schools, and critical liberal arts training. SE@UVA offers several classes, some cross-listed under the Batten School, Curry School of Education, and College of Arts & Sciences, while working closely with the School of Engineering and Applied Science, Darden School of Business, and McIntire School of Commerce. Their shared goal? Creating economic, environmental, and social value for multiple stakeholders—not just shareholders.

THE CASE FOR **COMPETITION**



“We’re a community of people who really care about something and work hard at it.”

—Toby Heytens (Law '00), professor of law

They argue, present evidence, cross-examine, and object. Teams of six to eight students compete against other schools across the country in grueling three-hour trials. Students play the roles of attorneys and witnesses, both of which are scored. This is Virginia Mock Trial.

From coaching to judging, the School of Law and its alumni lend support and expertise to **Virginia Mock Trial**, the University’s standout team of undergraduates who recently earned a bid to the national championships for the twelfth year in a row.

Coached by Law School professor Toby Heytens (Law '00), the team practices in courtrooms at the school and, with financial support from alumni, has hosted tournaments at all three levels of competition. Several dozen alumni also serve as tournament judges.

“These efforts raise the Law School’s visibility among serious, accomplished undergraduates who are considering law school,” Heytens said. “In the nine years I’ve been here, we’ve had at least five

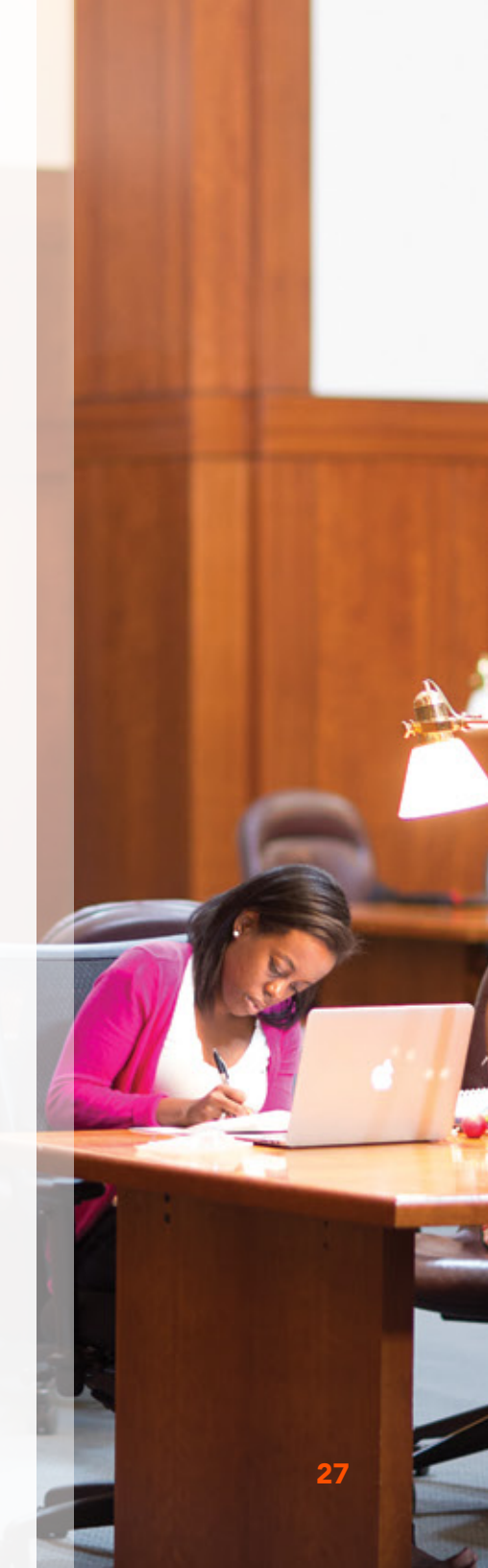
people who competed as undergrads who went on to law school here,” he said.

For alumni who donate their time as judges, “It’s a way of helping people feel connected to the Law School,” Heytens said.

Currently, Ryan Faulconer (Law '08), a federal prosecutor in Northern Virginia, serves as primary assistant coach, with a second-year law student and former competitor assisting as well.

Alumni funds and nonmonetary support enabled the UVA team to host the national championship tournament in 2013 in Washington, D.C., drawing prominent speakers, including U.S. Supreme Court Justice Elena Kagan.

The **UVA team won Nationals** in 2006 and 2007, and has placed in the top ten nationwide the last six years, including a third-place finish this year. “We get exceptionally good students,” Heytens said. “We’re a community of people who really care about something and work hard at it.”





CELEBRATING STUDENTS

Knowledge. Ethics. Relationships. These three words describe the role UVA played and continues to play in Mary McDaniel's life.

"When you're here as a student—or as an alum—you meet some really interesting people," said McDaniel (McIntire '80). Returning for her 35-year reunion last June, she enjoyed reconnecting with classmates and roommates. "Over the years we've established careers and lives, but we draw on our background at UVA—these are the people who know the real you."

"Sometimes you just need somebody to believe in you."

—Mary McDaniel
(McIntire '80)

Now a senior portfolio manager at TIAA-CREF, she wants others to have the opportunity to make those relationships, practice the ethics, and gain the knowledge that helped her succeed. So she's giving to need-based scholarships.

Her decision had a lot to do with her parents. Her mother graduated early from high school so she could begin working. Her father enlisted in the United States Marine Corps after high school, and in his midthirties started taking classes at the UVA extension school at the base in Quantico, Virginia.

After retiring from the Marine Corps, he completed his education and earned his master's degree from George Washington University—where McDaniel also earned her MBA. Watching her dad go to classes made a serious impression.

"My mom worked full time and my parents were careful with their money," McDaniel remembered. "Dad was able to go to college full time for one year before starting his civilian career. After morning classes, he came home to start dinner and eat with us, then attended evening classes while Mom helped my two brothers and me with homework and typed all of Dad's papers."

McDaniel was thirteen when her father finished his master's degree. "My parents were an amazing team. They worked so hard to make sure that my brothers and I didn't have to wait to go to college.

My older brother started college while Dad was finishing his master's degree."

The importance her parents placed on education and her father's successful civilian career still motivate her today. "I watched the power of higher education completely change my family's trajectory," she said.

She's **inspired and impressed** by UVA's students. "I've read some of the student stories and have heard these young people talking about their careers," McDaniel said. "I'm just amazed to learn what they're studying and how smart these students are. I want to help give them opportunities to succeed."

McDaniel has supported many other areas of the University—such as the McIntire School Annual Fund and the Rotunda Renovation—for more than thirty years. Seeing the results of those gifts inspires her continued giving.

Taking on a leadership role at the 2015 Reunion Weekend, McDaniel served on her class's reunion giving committee. In addition, in honor of her 35-year reunion, McDaniel created a generous planned gift to benefit need-based scholarships.

Students with potential deserve a chance, McDaniel believes. "Sometimes you just need somebody to believe in you."

EAST & WEST

Rising global markets require strong relationships. That's why the Darden School of Business launched the Asia Initiative in March 2015. This new strategic effort complements Darden's existing Centers of Excellence—notably the Center for Global Initiatives—expanding the boundaries of research and education by connecting the East to the West. The Asia Initiative is pursuing the following goals:

- Advancing understanding of the dynamics of Asian markets and business practices
- Enhancing Darden's existing level of expertise and resources by integrating and energizing its efforts in the region
- Organizing educational and cross-disciplinary activities while facilitating partnerships and collaboration
- Improving faculty, student, and alumni communications with business leaders and policymakers in Asia

The initiative provides a **hub of global activities** that help shape thinking and education about major business issues in Asia and the world. Dennis Yang, the Dale S. Coenen Free Enterprise Professor of Business Administration, is the academic director of the Asia Initiative, which was made possible by the Robert F. Bruner Dean's Fund for Faculty Excellence.

As part of the initiative's kickoff, UVA celebrated the grand opening of its China Office in Shanghai with a conference on "China's Urbanization: The Next Challenge." The opening coincided with UVA's 190th anniversary, with more than 21 University leaders attending the gala and two-day event.

Interest in China is growing at UVA. Some 900 students from China attended classes on Grounds last year, and more than 125 UVA students studied abroad in China. "We hope to increase that number significantly in the future," said Dudley Doane, director of the University's International Studies Office.

In May, the Darden School partnered with Shanghai Jiao Tong University's Antai College of Economics and Management to host the second Shanghai Investing Summit in Shanghai's sky-high financial district, Pudong. Lin Zhou, Antai's dean; and Robert F. Bruner, Darden's then dean, welcomed more than 175 professional investors, professors, and students—including students from Darden's Global MBA for Executives—to the summit, which examined the topic "Cross-Border Investing."

“For our family, having the opportunity to support Mr. Jefferson’s uniquely American experiment in higher education is both a privilege and an honor.”

—Gary and Kathy Lawrence ('18 Parents)





IN PURSUIT OF GRATITUDE



Do you appreciate what you have? Are you thankful for the people in your life? Do you express gratitude every day? If so, you just might be happier and have more friends than others.

Cassandra Chadwell, a psychology major and 2015 graduate of UVA's College at Wise, believes that **recognizing our happiness** and showing our gratitude can improve our lives. She pursued research to understand more about the relationship between thankfulness and quality of life.

Two grants from the C. Bascom Slemple Fund for Undergraduate Research supported Chadwell's research project—"Gratitude and Positive Affect as Predictors of Positive Relationships."

"I wouldn't have been able to go to that conference without grant funding. It would have been hard for me to come up with that money midsemester."

—Cassandra Chadwell

Created through a gift from the C. Bascom Slemple Foundation, the fund supports students completing undergraduate research projects in various disciplines.

The first grant allowed Chadwell to spend a summer analyzing data she had gathered—thousands of journal entries from participants in her study. She was also able to prepare an abstract. The second grant covered her travel to the Southeastern Psychological Association conference

Cassandra Chadwell (Wise '15)

in South Carolina in March 2015 to present her findings.

It's highly unusual for undergraduates to present at the annual conference. Chadwell believed the presentation was not only a good experience in and of itself, but also gave her a step up in applying to graduate school. She began attending Middle Tennessee State University in fall 2015. Its industrial organization psychology program is ranked nationally and offers both a research and a consulting component.

It's clear gratitude leads to productivity and fulfillment. Chadwell's career goal is to help find the middle ground between employers' needs

for productivity and employees' desires to find satisfaction in their work. "I want people to love what they do," she said.

The Slemple Foundation is named for Campbell Bascom Slemple (1870–1943), six-time U.S. congressman from Southwest Virginia who also served as secretary to President Calvin Coolidge. Since 1980 the foundation has made cumulative gifts of \$3.85 million to UVA's only branch college, **UVA's College at Wise.**



AT THE INTERSECTIONS OF INTELLECT

You're discussing the role of the doctor in society. The conversation shifts from ethical to literary considerations, then to biomedical and political issues. You're with 12 students—impassioned, enthralled, and gathered around a well-worn table in one very historic space—a 193-year old pavilion on the Lawn, designed by Thomas Jefferson and permeated with his ideals.

Welcome to your **Pavilion Seminar**.

Designed to provide innovative liberal arts seminars on topics with contemporary, multi-disciplinary relevance to small groups of engaged students, the Pavilion Seminars Program launched in spring 2011, thanks to a Jefferson Trust grant. With additional gifts from several donors, the seminars have expanded and are drawing more students. The Trust, supported by alumni and donor-trustees, awards grants to various areas of the University each year.

Held in the Academical Village setting of pavilions on the Lawn, the seminars are taught by distinguished faculty from departments within the College of Arts & Sciences and other areas across the University, including an expert on global health from the School of Medicine.

The seminars bring together students from varied majors and intellectual backgrounds for stimulating discussion of vital questions of ethics, human nature,

politics, aesthetics, nature, law, space, survival, and more. With enrollment limited to 15 third- and fourth-year students per class, the seminars cultivate an environment of intellectual intimacy and interdisciplinary learning, aligned with Jefferson's original plans for the University and the Academical Village.

Spring 2015 seminars included such topics as the following:

- Is Democracy Possible Everywhere?
- The Doctor
- Aging
- Global Islam
- Celebrity & Human Condition

The program has had a clear impact on the academic life of both students and participating faculty:

"This was an amazing class. It was really eye opening and even landed me a research position this summer."—student in Geometry and Imagination, taught by Slava Krushkal, professor of mathematics.

"I can't say enough about how great this course was . . . the diverse group of opinions in the class caused me to **reevaluate my initial opinions** and appreciate the complexity of issues such as nuclear proliferation . . . stem cell research and biological warfare." — student in Science and Politics, taught by Seunghun Lee, Commonwealth Professor of Physics.



OPEN SPACES

OPEN MINDS

Between the buildings, in the gardens, and on the Lawn—this is where some of the finest thinking and innovation occur, where minds are refreshed, friendships are forged, and creativity blooms. These uses are a vital reflection of Thomas Jefferson’s design for the Rotunda and Lawn, where gardens and open spaces “afford the quiet refreshment of mind so friendly to study.”

The Jeffersonian Grounds Initiative is preserving and expanding this vision. The effort is revitalizing the Rotunda’s landscaping and gardens, ensuring they remain inviting, beautiful, safe places for contemplation and community.

Led by celebrated landscape architect and Jefferson Medal in Architecture recipient Laurie Olin, **landscape renovation** will focus on the Rotunda’s front-facing north terrace and “bookend” courtyards. Building on Jefferson’s notion that gardens are essential for expansion of the mind, Olin envisions the new landscape as a place where people will come to think, socialize, and relax.

To achieve that magnetic pull, the courtyards will center on fountains with moving water ringed by lush flowerbeds and benches, offering an inviting balance of respite and stimulus.

In reimagining these outdoor spaces, Olin said he worried less about contemporary opinions of his designs and more about how Jefferson and Stanford White might regard them. “Jefferson is the hero of American architecture. To do work in conjunction with his architecture is challenging. He was my ghost critic.”

The north terrace, designed for more active purposes, will add space for practical and ceremonial use—such as staging for Final Exercises—and feature new benches and flowering trees, introducing **a new color palette** to the Rotunda.

In all, the simple beauty and serenity of these spaces will be a verdant tribute to the many friends and donors who have put great investment and belief in Jefferson’s vision for an academic institution dedicated to “the illimitable freedom of the human mind.”



IMAGINE

“I’m very grateful for my time at the University and I just want to do my part to help others enjoy the UVA I know.”

—Natalie Johnson (College '15)



Re-Centering **DELHI**

Paris, New York, Cairo, Tokyo. Many of the world's great cities thrive around vital rivers. Then there's Delhi.

Although the first settlements of Delhi—the second largest metropolis in India—were established along the banks of the sacred river Yamuna, in the early twentieth century the city began turning its back on the river. Riverfront palaces and craftsmen's workshops once teemed with life alongside what is now a stagnant, neglected river. After several decades of inattention, the Yamuna is now extremely toxic and totally removed from the urban life of the city of Delhi, population 22 million.

Since 2012, **UVA Architecture** students and faculty members have traveled to India to conduct studios—hands-on instructional classes in architectural design—under the guide of Peter Waldman, the India study abroad program director. In spring 2014, two UVA Architecture faculty members began a series of research studios to propose re-centering Delhi along the Yamuna River waterfront. Iñaki Alday, chair of the Department of Architecture, with Pankaj Vir Gupta (Architecture '93), the Harry S. Shure Visiting Professor of Architecture and principal at vir.mueller in New Delhi, then exhibited their work—Re-Centering Delhi—at the Swiss Embassy in November 2014.

The Re-Centering Delhi project proposes certain changes in the architectural face of Delhi and **better urban planning management**. The project's timing is promising, given the current infrastructure and development initiatives pursued by the new Narendra Modi government.

Russell Katz (Architecture '90) and the Sheldon and Audrey Katz Foundation generously support the Re-Centering Delhi Research Studio. "I had the opportunity to travel through India shortly after graduating from the A-School and was fascinated by the country and intrigued by the challenges it faces—challenges that have grown ever more complex due to the explosion in population," said Katz. "My family and I are very pleased to help the A-School engage with this important and rapidly developing country."

STRAIGHT TO THE SOURCE

The best way to gain perspective on global commerce is by seeing the world. There's just no substitute for learning.

By studying the global context of business, students learn to appreciate how economic, social, political, and cultural dynamics drive both the opportunities and the challenges facing today's global organizations. The McIntire Global Immersion Experience (GIE) curriculum—an integral component of the M.S. in Commerce—is designed to provide students with a strong foundation in **global commerce** fundamentals as well as a rich opportunity to explore the dynamics of the business environment in one major region of the world.

The GIE curriculum comprises two parts: GIE Classroom and GIE Abroad. McIntire faculty members teach courses during the spring and then lead students to a GIE Abroad destination, providing continuity and “on-the-road” teaching throughout the experience.

Students find the experience revealing. “It’s one thing to learn about other cultures in the classroom,” said 2013 McIntire graduate Thomas Rogers, who traveled to Europe. “It’s something entirely different to experience them firsthand.”

The John O’Connell family created the O’Connell Global Immersion M.S. in Commerce Endowment, which has helped almost 50 students cover expenses while **traveling overseas** as part of the program’s month-long GIE. Since the initial gift in 2009, the O’Connells have increased their commitment, enabling greater student support while also funding GIE curriculum and faculty enhancements.

John O’Connell (McIntire ’79) voiced his family’s strong support of the M.S. in Commerce Program. “It is great to see the McIntire School extending the reach of its programs to include recent grads from other disciplines, facilitating their future success in business,” O’Connell said. “We were first exposed to the program through our son, Robert (College ’08, McIntire ’09), and we were really energized by his experiences—especially the GIE. We wanted to make the program more affordable to a broader cross-section of students.”

GROWTH & POTENTIAL



Despite the thirty-plus years that separate their time at UVA, both Alan McClure (McIntire '79) and Nick Sulzer (College '14, Curry '15) agree: their Virginia Athletics Foundation scholarships gave them opportunities that expanded their learning and maximized their success.

In McClure's case, the scholarship's effect can be seen in his long, successful career as an investment banker. For Sulzer, who recently completed his master's degree in higher education administration, the future has yet to be written.

Sulzer is certain, however, that the Jonathan A. Frent Endowed Memorial Wrestling Scholarship helped him realize his **potential as a wrestler**—he was a three-time All-American—and equipped him with the skills to pursue a satisfying career.

Jim Harshaw (College '99, Curry '99), Virginia Athletics Foundation assistant director, who is also a former wrestler and wrestling coach, knows dedication when he sees it—and he saw it in Nick Sulzer. "Nick's work ethic is what sets him apart," he said. "People talk about how talented he is. They don't see the pain and suffering that he puts himself through to achieve success." This work ethic set the stage for an exceptional career. On the way to achieving All-America honors three times, Sulzer won 122 matches, the second highest of any Cavalier wrestler.

Sulzer approached schoolwork with the same discipline, making the most of the athletics academic advising and tutoring. "The academic coordinators and tutors were like coaches," he

said. "I picked up tips from them that helped me improve my performance in the classroom. I gained **confidence in my ability** to learn new things."

As a successful student-athlete, Sulzer also gained interviewing experience, a real advantage as he underwent preliminary interviews on the way to his being hired by the FBI. "My ability to even consider a career with the agency owes a lot to my experiences at UVA, which were made possible by my scholarship," he said.

In the 1970s, McClure was a promising high school student who'd made his mark academically as well as on the football field, and he chose UVA for its academic reputation. An offensive tackle, he credits head coach Dick Bestwick for helping him look ahead to life after graduation. He also thanks McIntire professor Richard DeMong for getting him interested in finance back when McClure was an accounting major. When he left UVA, McClure had twelve job offers and chose to join an international accounting firm. Eight years later, he started his own investment banking business.

McClure actively supports both the McIntire School of Commerce and the Virginia Athletics Foundation and has served as the president of the Foundation's Board of Trustees. "During the first few years after graduation, you don't think about giving back, but it soon starts to dawn on you how much the **opportunities you've had** were influenced by attending a place like UVA," he said. "I made a personal promise to do what I could to support the University and create opportunities for future generations of young people."

COMPASSIONATE VISION



Sometimes great aspirations are born of deep tragedy. This was certainly the case for Misty Sprouse (Nursing '17), who was a sophomore in high school when her brother—while riding his bicycle—was hit and killed by a drunk driver.

"He was pronounced dead at the hospital," Sprouse recalled. "I remember everything about that night. The **warmth, compassion, and comfort** that a nurse provided to our family helped me decide on the direction my life would take."

"My current job allows me to care for and know families on a personal level and lets me give back to my community as it once did for me."

—Misty Sprouse

By age 17, Sprouse was already working in health care. Today she's part of the University's MSN/ Psychiatric-Mental Health Nurse Practitioner program and on the road to fulfilling a goal she set as a fifteen-year-old. Her academic performance has been strong, earning her a spot in the Sigma Theta Tau National Nursing Honor Society.

Sprouse is supported, in part, by a scholarship funded through the Lettie Pate Whitehead

Misty Sprouse (Nursing '17)

Foundation. The foundation, honoring Letitia Pate Whitehead, a Virginia philanthropist and businesswoman, provides scholarships for deserving female students with financial need at more than 200 institutions. To date, the foundation has funded 605 scholarships and fellowships in the School of Nursing, as well as scholarships in the School of Medicine and in the College and Graduate School of Arts & Sciences.

"It's awe inspiring to look back at all of the students who have gone on to become skilled and caring

nurses and physicians, thanks to the vision and generosity of the Lettie Pate Whitehead Foundation," said Dorrie Fontaine, dean of the School of Nursing.

In 2014–15, the foundation further expanded its support for students, like Sprouse, who are well qualified and deeply **dedicated to serving** their communities with compassionate care.

ABOUT THE UVA *GIVING SOCIETIES*

Our three central giving societies—Lawn Society, Cornerstone Society, and Rotunda Society—were created to recognize generous supporters of the University of Virginia. You are UVA's top stakeholders, committed and invested, and members of societies who demonstrate three types of giving:

The Lawn Society includes the University's premier benefactors, those who have made cumulative gifts of \$100,000 or more to support UVA. The Lawn Society comprises 5,056 members who have supported the University in countless ways, and includes 251 new members between July 2014 and June 2015.

The Cornerstone Society embraces donors whose gifts will benefit the University in the future, through estate gifts, beneficiary designations, and gifts that pay income to the donor.

The Rotunda Society recognizes donors who have made cumulative gifts of \$2,500 or more (\$1,000 for alumni completing degrees in the last five years) in annual operating support to any of the University's schools and programs during the fiscal year.

Each type of support—every gift—helps secure the University's place as a premier institution of learning. Your extraordinary loyalty makes it possible for our students, faculty, and researchers to contribute fully to the greater good.

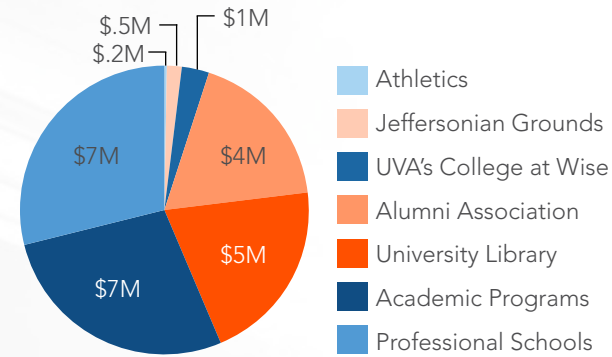
BY THE NUMBERS CORNERSTONE SOCIETY

Since its founding in 1995, the Cornerstone Society has recognized more than 3,300 donors who arranged to make a gift to the University that will make a difference beyond their lifetimes. At the end of fiscal year 2015, 2,464 donors were active members of the Cornerstone Society. The goal is to double the number of donors in the Cornerstone Society by the year 2025.

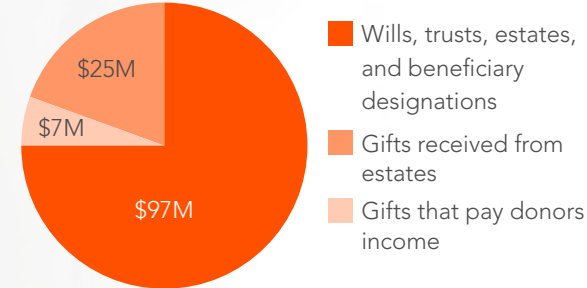
UVA alumni, parents, faculty, and friends made generous gifts through their estate plans to benefit programs they care about across all areas of the University. Those gifts added up to \$25 million in fiscal year 2015.

Donors who make planned gifts are a vital and growing source of support for UVA. The University has received \$222 million through estate gifts since fiscal year 2005, with the trend line on the rise.

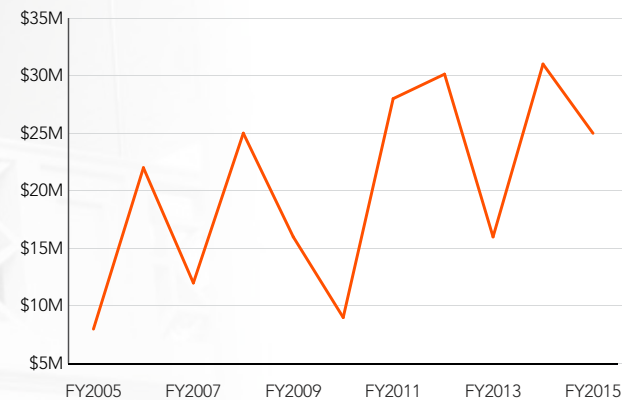
Gifts received from estates totaled \$25 million in FY2015.



All new planned gifts in FY2015 totaled \$129 million.



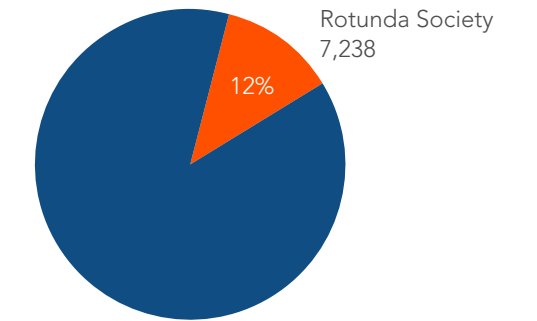
Since FY2005, gifts coming to the University from estates totaled \$222 million.



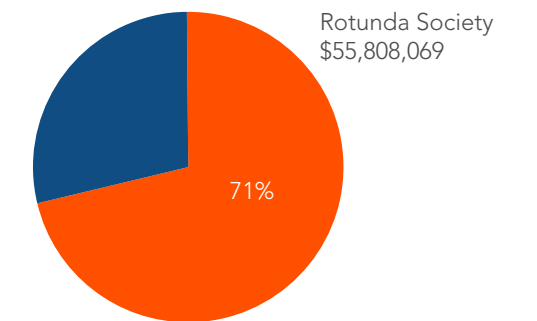
BY THE NUMBERS ROTUNDA SOCIETY

Although they account for a fraction of the donors to the University, Rotunda Society members account for 71 percent of annual giving dollars donated in fiscal year 2015. More than a third of all Rotunda Society members have been members for ten years or more.

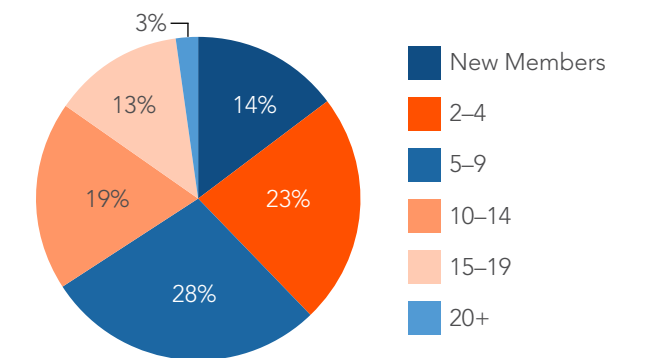
Total Annual Giving Donors: 59,244



Total Annual Giving Dollars: \$78,425,360



Rotunda Society Years of Membership



MEMBERS OF ALL THREE GIVING SOCIETIES

Those donors who understand the value of all types of giving—and demonstrate an extraordinarily high level of generosity—are members of all three central giving societies. The following 429 donors have made cumulative gifts of \$100,000 or more, designated the University in their estate plans, and made leadership annual gifts to support UVA as of June 30, 2015.

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We are deeply grateful to the following Lawn, Cornerstone, and Rotunda Societies members who are listed below in the order in which they are mentioned in the narrative sections of this report.

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